

Subject: USFOR-A FRAGO 11-199 COIN LEADERS COURSE ATTENDANCE REQUIREMENTS FOR CJOA-A

Originator: DOD, ARMY, DEPLOYED, AFGHANISTAN, USFOR-A(MC)

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OPER/ENDURING FREEDOM//
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REF/A/MSG/USFOR-A/160830Z OCT 08//

AMPN/(S//REL) USFOR-A OPOD 08-01 ESTABLISHMENT OF USFOR-A IN CJOA-AFGHANISTAN//

REF/B/MSG/USFOR-A/090711Z JUN 09//

AMPN/(S//REL) MOD 1 TO USFOR-A OPOD 08-01 ESTABLISHMENT OF USFOR-A IN CJOA-AFGHANISTAN//

REF/C/MSG/USCENTCOM/041701Z OCT 08//

AMPN/(S//REL) CENTCOM FRAGO 07-565 ESTABLISHMENT OF USFOR-A//

REF/D/MSG/USCENTCOM/161859Z JUN 10//

AMPN/(S//REL) CENTCOM FRAGO 07-718 COMMAND AND CONTROL RELATIONSHIPS IN CJOA-A WRT USFOR-A//

REF/E/DOC/ISAF/10NOV09/

AMPN/(U//FOUO) HQ ISAF COMISAF COUNTERINSURGENCY GUIDANCE//

REF/F/ORD/ISAF/01AUG10//

AMPN/(NIC) HQ ISAF FRAGO 485-2009 AMPLIFYING GUIDANCE ON COUNTERINSURGENCY TRAINING FOR ISAF FORCES//

REF/G/ORD/ISAF//10NOV09//

AMPN/(NIC) HQ COMISAF/USFOR-A COIN TRAINING GUIDANCE//

REF/H/MSG/USFOR-A/210843Z SEP 09//

AMPN/(S//REL) USFOR-A FRAGO 09-203 THAT DIRECTS TASK FORCE AND UNIT COMMANDERS TO NOMINATE QUALIFIED AND MOTIVATED CONTRACTING OFFICER REPRESENTATIVES//

REF/I/DOC/ISAF/08SEP10//

AMPN/(U//FOUO) COMISAF'S COUNTERINSURGENCY (COIN) CONTRACTING GUIDANCE//

REF/J/MSG/USFOR-A/081439Z Feb 11//

AMPN/(S//REL) USFOR-A FRAGO 11-026 DELINEATES RSOI TRAINING REQ AND DIRECTS JRSOI HUBS TO FACILITATE TRAINING//

REF/K/MSG/USFOR-A/211807Z JUL 11//

AMPN/(S//REL) USFOR-A FRAGO 10-299 MOD 5 CLARIFIES USFOR-A NATIONAL COMMAND AUTHORITIES AND NSE RESPONSIBILITIES//

ORDTYPE/FRAGORD/USFOR-A/SAR/AUG//

TIMEZONE/Z//

NARR/(U//FOUO) THIS UNITED STATES FORCES - AFGHANISTAN (USFOR-A) FRAGMENTARY ORDER (FRAGO) 11-199 IDENTIFIES THE COUNTERINSURGENCY (COIN) LEADERS COURSE (CLC) ATTENDANCE REQUIREMENTS FOR THE COMBINED JOINT OPERATING AREA-AFGHANISTAN (CJOA-A) AND SUPERSEDES CLC ATTENDANCE GUIDANCE PREVIOUSLY ESTABLISHED IN USFOR-A FRAGO 10-407.//

GENTEXT/SITUATION/

1. (U) SITUATION.

1.A. (U//FOUO) GENERAL. COUNTERINSURGENCY OPERATIONS REQUIRE A DIFFERENT MINDSET THAN THAT NEEDED FOR CONVENTIONAL OPERATIONS. SINCE THE POPULATION IS THE CENTRE OF GRAVITY OF MUCH OF WHAT COUNTERINSURGENCY HOPES TO ACHIEVE, IT FOLLOWS THAT CULTURAL UNDERSTANDING HAS TO BE INTEGRATED INTO ALL TRAINING FOR SUCH OPERATIONS. EDUCATION AND TRAINING MUST BE FOCUSED TO REFLECT AND PREPARE UNITS FOR THIS DIFFERENT APPROACH TO OPERATIONS. TO THIS END THE CLC HAS BEEN ESTABLISHED TO PROVIDE UNIT LEADERS THE TOOLS THEY NEED TO OPERATE IN A COIN ENVIRONMENT. THIS FRAGO IDENTIFIES CLC ATTENDANCE REQUIREMENTS FOR UNITS OPERATING IN THE CJOA-A.

1.B. (U) FRIENDLY FORCES. NO CHANGE.

1.C. (U) ENEMY FORCES. NO CHANGE.//

GENTEXT/MISSION/

2. (U) MISSION. NO CHANGE.//

GENTEXT/EXECUTION/

3. (U) EXECUTION.

3.A. (U) COMMANDERS INTENT.

3.A.1. (U//FOUO) PURPOSE. UNIT LEADERSHIP WILL DEVELOP AN UNDERSTANDING OF THE AFGHANISTAN COIN ENVIRONMENT THROUGH ATTENDANCE OF THE U.S. ARMY COIN CENTER, THE U.S. MARINE CORPS (USMC) SECURITY COOPERATION EDUCATION AND TRAINING CENTER (SCETC), OR THE COIN TRAINING CENTER - AFGHANISTAN (CTC-A) CLC. (NOTE: EFFECTIVE 1 OCTOBER 2011 SCETC WILL BE DISESTABLISHED AND ITS CIVIL-MILITARY OPERATIONS BRANCH, WHICH CONDUCTS CLC FOR THE MARINE CORPS, WILL BECOME A DIRECTORATE WITHIN THE USMC TRAINING AND EDUCATION COMMAND (TECOM), ENTITLED MARINE CORPS CIVIL-MILITARY OPERATIONS SCHOOL (MCCMOS.))

3.A.2. (U//FOUO) METHOD. UNITS SCHEDULE AND ATTEND THE CLC IN ACCORDANCE WITH THE GUIDANCE PROVIDED BY THIS FRAGO.

3.A.3. (U//FOUO) ENDSTATE. DEPARTMENT OF DEFENSE (DOD) MILITARY PERSONNEL AND DOD CIVILIANS POSSESS ADEQUATE CULTURAL AWARENESS TO FACILITATE COIN OPERATIONS AMONG THE AFGHAN POPULATION AND IN BOUND UNIT LEADERSHIP IS PROPERLY PREPARED TO EXECUTE THEIR MISSION WITHIN THE CONTEXT OF A POPULATION-FOCUSED COIN STRATEGY.

3.B. (U//FOUO) CONCEPT OF OPERATIONS.

3.B.1. (U//FOUO) ARMY UNITS DEPLOYING TO THE CJOA-A CURRENTLY SEND KEY PERSONNEL TO THE CLC AT CTC-A DURING A PRE-DEPLOYMENT SIGHT SURVEY (PDSS) UTILIZE MOBILE TRAINING TEAMS (MTT) TO SATISFY THE REQUIREMENT. GIVEN PDSS SCHEDULING AND TIME CONSTRAINTS, DYNAMIC FORCE FLOW IN THE CJOA-A, AND THE NEED FOR MORE COMPREHENSIVE COIN TRAINING, CTC-A HAS MADE GREAT STRIDES IN ENHANCING THE COIN TRAINING PROGRAMS AVAILABLE TO U.S. FORCES, AND IS ACTIVELY FACILITATING THE EXPORT OF THE COIN CURRICULA TO SERVICE INSTITUTIONS IN THE CONTINENTAL U.S. (CONUS).

3.B.2. (U//FOUO) THE SERVICES HAVE MATURED THEIR ADVANCED COIN TRAINING CAPABILITY TO THE POINT WHERE THE CTC-A CLC ADVANCED CURRICULUM CAN BE

REPLICATED THROUGH THE SCETC AND THE COIN CENTER FOR BRIGADE AND OR REGIMENT LEADERS IN CONUS AND EARLY ENOUGH TO IMPACT UNIT PRE-DEPLOYMENT TRAINING.

3.B.3. (U//FOUO) AFFORDING FLEXIBILITY IN CHOOSING AVAILABLE CLC OPTIONS ALLOWS KEY LEADERS THE FLEXIBILITY TO COMPLETE COIN TRAINING IN TIME TO IMPACT UNIT PRE-DEPLOYMENT TRAINING AND PROVIDES THE MAXIMUM OPPORTUNITY TO BEST COMPLETE THE ENTIRE COIN TRAINING PROGRAM.

3.C. (U) TASKS.

3.C.1. (U//FOUO) SCETC.

3.C.1.A. (U//FOUO) REQUESTED TO DEVELOP, MAINTAIN AND EXECUTE A USFOR-A APPROVED CLC PROGRAM OF INSTRUCTION (POI).

3.C.1.B. (U//FOUO) REQUESTED TO COORDINATE CLC SCHEDULING WITH UNITS MEETING THE CRITERIA IN PARAGRAPH 3.D.2.

3.C.1.C. (U//FOUO) REQUESTED TO CONDUCT AN ANNUAL CURRICULUM REVIEW BOARD IN CONCERT WITH CTC-A AND THE COIN CENTER TO ENSURE THE CURRICULUM IS UPDATED AND MAINTAINS RELEVANCY.

3.C.2. (U//FOUO) COIN CENTER.

3.C.2.A. (U//FOUO) REQUESTED TO DEVELOP, MAINTAIN AND EXECUTE A USFOR-A APPROVED CLC POI.

3.C.2.B. (U//FOUO) REQUESTED TO COORDINATE CLC SCHEDULING WITH UNITS MEETING THE CRITERIA IN PARAGRAPH 3.D.2.

3.C.2.C. (U//FOUO) REQUESTED TO CONDUCT AN ANNUAL CURRICULUM REVIEW BOARD IN CONCERT WITH CTC-A AND SCETC TO ENSURE THE CURRICULUM IS UPDATED AND MAINTAINS RELEVANCY.

3.C.3. (U//FOUO) CTC-A.

3.C.3.A. (U//FOUO) REQUESTED TO DEVELOP, MAINTAIN AND EXECUTE A USFOR-A APPROVED CLC POI.

3.C.3.B. (U//FOUO) REQUESTED TO COORDINATE CLC SCHEDULING WITH UNITS MEETING THE CRITERIA IN PARAGRAPH 3.D.2.

3.C.3.C. (U//FOUO) REQUESTED TO CONTINUE RUNNING MONTHLY CLC FOR ALL US FORCES THAT DO NOT HAVE THE OPPORTUNITY TO ATTEND CLC IN CONUS.

3.C.3.D. (U//FOUO) REQUESTED TO CONDUCT AN ANNUAL CURRICULUM REVIEW BOARD IN CONCERT WITH SCETC AND THE COIN CENTER TO ENSURE THE CURRICULUM IS UPDATED AND MAINTAINS RELEVANCY.

3.C.4. (U) USFOR-A J7.

3.C.4.A. (U//FOUO) SERVE AS THE USFOR-A POINT OF CONTACT (POC) FOR CLC ISSUES.

3.C.4.B. (U//FOUO) SERVE AS OVERALL PROGRAM LEAD AND PROVIDE THE CONTINUITY FOR U.S. FORCES CONDUCTING CLC IN CONUS AND CJOA-A.

3.C.4.C. (U//FOUO) REVIEW AND CONCUR WITH ALL POI FROM SCETC, COIN CENTER AND CTC-A.

3.D. (U//FOUO) COORDINATING INSTRUCTIONS.

3.D.1. (U//FOUO) DIRLAUTH ALCON.

3.D.2. (U) CLC REQUIREMENTS.

3.D.2.A. (U//FOUO) KEY PERSONNEL FROM UNITS THAT WILL BE IN REGULAR CONTACT WITH, OR MAKE POLICIES AND DECISIONS AFFECTING THE AFGHAN POPULATION, AFGHAN NATIONAL SECURITY FORCES, NON-GOVERNMENTAL ORGANIZATIONS, OR GOVERNMENT OF THE ISLAMIC REPUBLIC OF AFGHANISTAN AGENCIES DURING THEIR DEPLOYMENT ARE

REQUIRED TO ATTEND THE CLC.

3.D.2.B. (U//FOUO) KEY PERSONNEL INCLUDE, BUT ARE NOT LIMITED TO THE FOLLOWING:

3.D.2.B.1. (U//FOUO) TACTICAL COMMANDERS AT THE BATTALION AND BRIGADE OR REGIMENTAL LEVEL.

3.D.2.B.2. (U//FOUO) INTELLIGENCE, OPERATIONS, PLANS, FIRE SUPPORT, CIVIL AFFAIRS, AND INFORMATION OPERATIONS DIRECTORATE CHIEFS.

3.D.2.B.3. (U//FOUO) LEADERS FROM POLICE MENTORING TEAMS, EMBEDDED TRAINING TEAMS, AGRICULTURE DEVELOPMENT TEAMS, OR PROVINCIAL RECONSTRUCTION TEAMS.

3.D.2.C. (U//FOUO) USFOR-A DEPUTY COMMANDER FOR SUPPORT (DCDR-S) IS THE WAIVER AUTHORITY FOR PARAGRAPH 3.D.3.A.

3.D.3. (U//FOUO) UNITS PARTICIPATING IN CLC.

3.D.3.A. (U//FOUO) UNITS MEETING THE CRITERIA IN 3.D.2 MUST CONDUCT CLC IN CONUS AS SOON AS POSSIBLE USING CURRENT THE USMC PROGRAM AT SCETC OR THE USA PROGRAM AT THE COIN CENTER.

3.D.3.B. (U//FOUO) UNITS MEETING THE CRITERIA IN 3.D.2. THAT ARE UNABLE TO CONDUCT CLC IN CONUS MUST SCHEDULE AND CONDUCT CLC WITH CTC-A PRIOR TO THEIR DEPLOYMENT DATE (I.E. IN CONJUNCTION WITH PDSS OR UPON ARRIVAL IN AFGHANISTAN IF CLC WAS NOT ACCOMPLISHED IN CONJUNCTION WITH PDSS OR A PDSS WAS NOT AFFORDED TO THE INDIVIDUAL OR UNIT.)//

GENTEXT/ADMINISTRATION AND LOGISTICS/

4. (U) ADMIN AND LOGISTICS. NO CHANGE.//

GENTEXT/COMMAND AND SIGNAL/

5. (U) COMMAND AND SIGNAL.

5.A. (U) COMMAND RELATIONSHIPS. NO CHANGE.

5.B. (U) POINTS OF CONTACT.

5.B.1. (U//FOUO) LT COL MICKEY D. TATE (USAF), USFOR-A J7 CHIEF OF TRAINING PLANS, DSN: 318-436-7753, SVOIP: 308-532-0521,

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5.B.4. (U//FOUO) CTC-A SCHEDULING, DSN: 318-237-5520; 5521, 5523.

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(U) ACKNOWLEDGE.

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